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Harrison - They distill  
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These patterns were eventually edited into the book Organizational Patterns of Agile Software Development by Coplien and

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Harrison.. The book started as a Wiki on [att.research.com](http://att.research.com) in the early- to mid-1990s, and was migrated to a Universität Karlsruhe server in 2001.

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James O. Coplien and Neil B. Harrison stated in a 2004 book concerned with organizational patterns of

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If the parts of an organization (e.g., teams, departments, or subdivisions) do not closely reflect the essential parts of the product, or if the relationship between

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Organizations do not reflect the relationships between product parts, then the project will be in trouble

...

### **Conway's law - Wikipedia**

Successful agile projects

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use many of the patterns that we identified in successful projects of all types. For example, just to pick one or two patterns, Unity Of Purpose is at the base of nearly every successful project. Scrum

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meetings help reinforce it,  
if it is already there.

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behavior that drives collaboration and active sharing within the teams and across the organization. Agile organizations excel in adapting to the unexpected.

### **Characteristics of Agile**

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focuses on recurring  
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