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doesn't get us where we want to go, but then measuring some more."

The Tyranny of Metrics:

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Muller, Jerry Z ...

The Tyranny of Metrics. Jerry Z. Muller. How the obsession with quantifying human

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performance
threatens our schools,
medical care,

businesses, and
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Author (s) Reviews

19. Today,
organizations of all
kinds are ruled by the
belief that the path to
success is quantifying
human performance,
publicizing the results,

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and dividing up the rewards based on the numbers.

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itinerary to plant them at his next stop, thus fooling the chairman into thinking bumper crops were everywhere.

The Tyranny of Metrics by Jerry Z. Muller - Goodreads

The Tyranny of Metrics is a cautionary book, in which the author

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Identifies the main features of metric fixation: The strong will to replace judgment based on experience with standardized numerical metrics. A belief that making the performance metrics public will assure that the corresponding ...

On the tyranny of

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**metrics and metric
fixation | by Eryk ...**

The Tyranny of
Metrics (p. 6).

Princeton University
Press. Kindle Edition.

A common flaw is
measuring what's
easiest; You don't
want to measure the
simple, when the
outcome you want is
complex; Measuring
inputs rather than

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outputs; Gaming through creaming is when you find simpler targets or only choose inputs where you're likely to have good metrics

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The Tyranny of Metrics does us a service in briskly pulling together

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parallel arguments from economics, management science, philosophy and psychology along with examples from education, policing, medicine, business and the military. It makes the case for professional autonomy: that metrics should be tools in the hands of

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teachers, doctors and soldiers rather than tools in the hands of those who would oversee them.

**Review of The
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by Jerry Muller | Tim
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"Jerry Muller's The Tyranny of Metrics mercilessly exposes the downside of the

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cult of measurement and managerialism.",
The Economist "A short and highly readable account of the way such management systems are undermining important institutions, such as universities, schools, policing, charities and even companies."

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Metrics: Muller,
Jerry Z.:**

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“just as Soviet
managers responded
by producing shoddy
goods that met the
numerical targets set
by their overlords, so
do schools, police

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forces, and
businesses find ways
of fulfilling quotas with
shoddy goods of their
own:” ? Jerry Z.
Muller, The Tyranny
of Metrics 1 likes

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Jerry Z. Muller**

of accountability with
metrics and with
transparency is decep

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- tive. Accountability ought to mean being held responsible for one's actions. But by a sort of linguistic sleight of hand, accountability has come to mean demonstrating success through standardized measurement, as if only that which can be counted really counts.

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Thus when I ran across "The Tyranny of Metrics" being reviewed in "Science" by Theodore Porter, I took note. Jerry Muller has written a very useful book, one that should give pause to anyone who would mindlessly use, or

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construct, a metric of
a performance.

**The Tyranny of
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edition by Muller,
Jerry Z ...**

Among the
strongholds of metrics
is the Department of
Education, under a
succession of
presidents,
Republican and

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Democratic. During President Obama's second term, his Department set out to...

The Tyranny of Metrics - The Chronicle of Higher Education

Metrics is a word that can convey many feelings and emotions. It can be

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the means of
beneficial analysis
and quantification, as
well as being
something one is a
slave to, recording
unrealistic or
unrequired data 'just
because'.

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In The Tyranny of

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with EconTalk host
Russ Roberts. Muller
argues that public
policy and
management are
overly focused on
measurable outcomes
as a measure of
success.

**Jerry Muller on the
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Metrics by Muller,

Jerry Z. at

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